

## Appendix 3

### Value for Money Programme: Benefits Realisation as at Month 9

Projects	Target £m	Achieved £m	Anticipated £m	Uncertain £m
<b>VFM Phase 2 Projects</b>				
Adult Social Care	1.801	0.729	0.822	0.250
Children's Services	2.019	2.019	0.000	0.000
ICT	0.218	0.140	0.000	0.078
Procurement	0.789	0.524	0.029	0.236
Fleet Management	0.150	0.150	0.000	0.000
Sustainable Transport	0.115	0.115	0.000	0.000
Outdoor Events	0.060	0.010	0.025	0.025
Workstyles	0.100	0.100	0.000	0.000
<b>Total VFM Phase 2</b>	<b>5.252</b>	<b>3.787</b>	<b>0.876</b>	<b>0.589</b>
<b>VFM Phase 3 Projects</b>				
	<b>Target £m</b>	<b>Achieved £m</b>	<b>Anticipated £m</b>	<b>Uncertain £m</b>
Process Efficiencies	0.250	0.000	0.000	0.250
Management Structures	1.150	0.794	0.000	0.356
Admin & Business Support	0.600	0.349	0.000	0.251
Consolidation of Spend	0.250	0.250	0.000	0.000
Carbon Reduction Initiatives	0.250	0.000	0.000	0.250
<b>Total VFM Phase 3</b>	<b>2.500</b>	<b>1.392</b>	<b>0.000</b>	<b>1.108</b>
<b>Total All VFM Projects</b>	<b>7.752</b>	<b>5.179</b>	<b>0.876</b>	<b>1.697</b>

